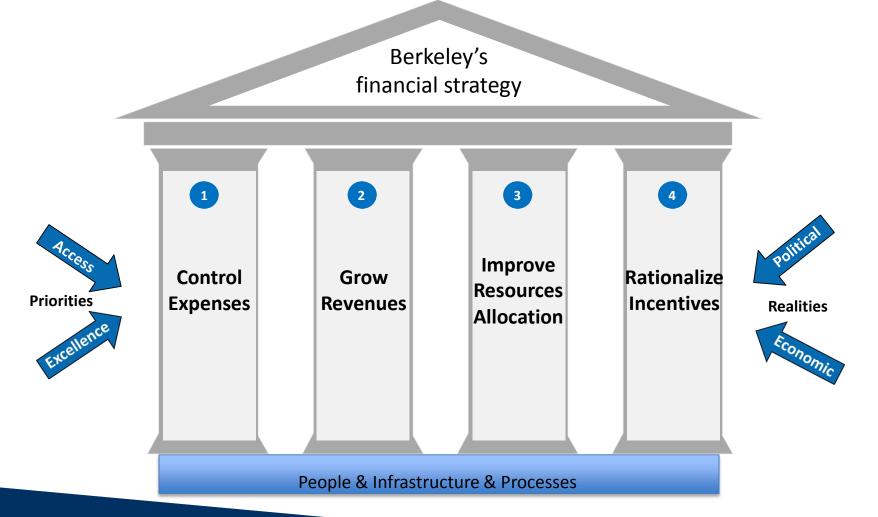
Revenue Generation Thinking BIG!

Bridging the Gap February 12, 2014

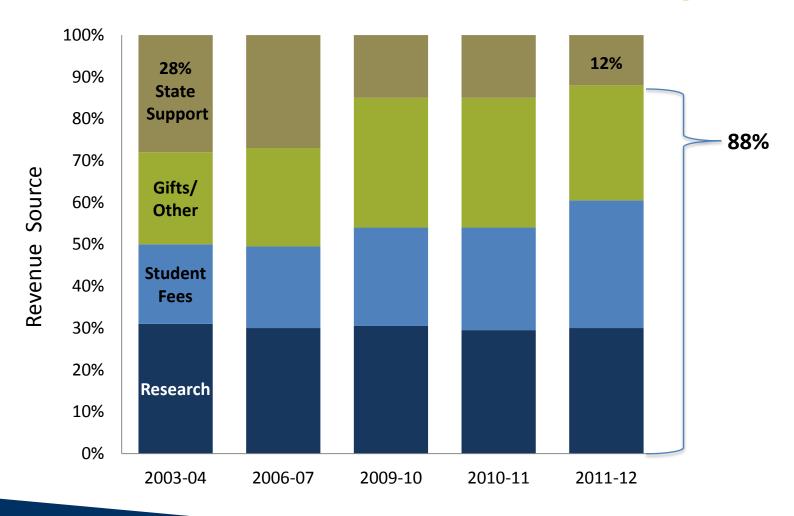


While the short-term deficit is manageable, we must remain aggressive and creative in our financial strategy





Other revenue sources have had to fill the gap...



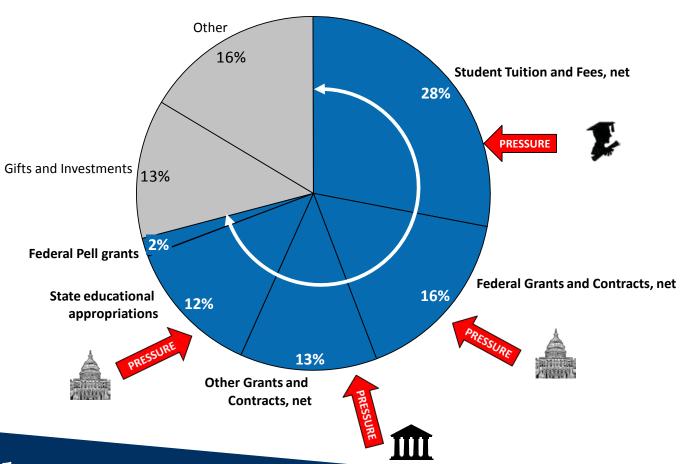




Constraints on 71% of our key revenue streams reduced our financial flexibility in 2012-13

Operating Revenues from core activities

Actuals - 2012-13





Financial sustainability requires a focus on efficiency and revenue growth

savings opportunity **75M+**

revenue opportunity **\$20-50M**

revenue opportunity **\$50-100M**

Operational Excellence

Research

Philanthropy

revenue opportunity

revenue opportunity

revenue opportunity

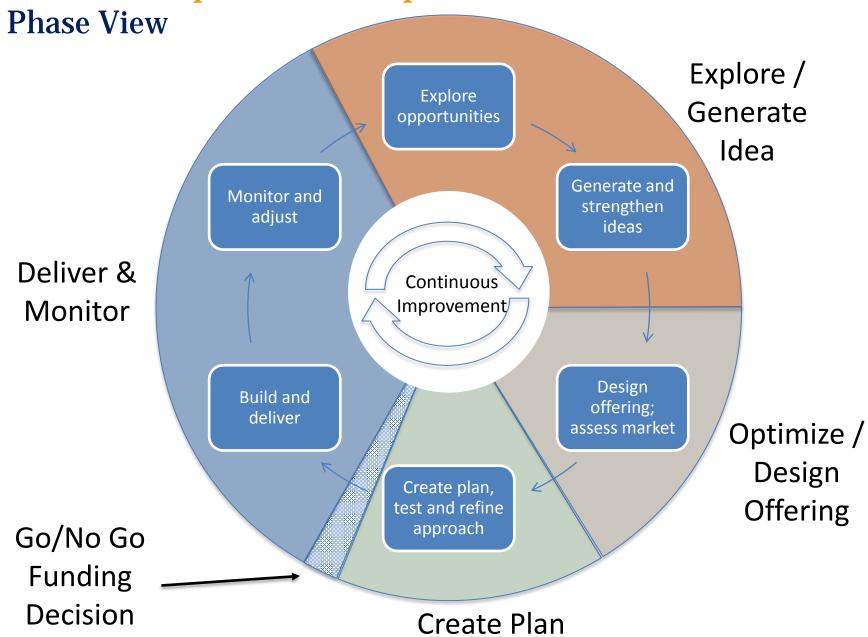
Online Strategy Richmond Bay Campus Unit-level entrepreneur-ship

We imagine and innovate

Explore untapped opportunities and make use of creative and innovative potential on campus where a dollar invested today can yield multiple revenue dollars in the future.



Idea → Proposal Development Process



Idea generation to revenue generation

Design and Test Value Proposition

- Develop initial pitch – value proposition
- Request help
- Identify resources and expertise required

Define the "What"

- Define opportunity
- Define offer (service/product)
- Identify approach to market analysis
- Assess impact and alignment with / support of Mission

Plan the "How"

- Create plan to build and integrate service/product
- Perform market analysis
- Develop financial plans
- Create risk plan
- Id unit & other investor expectations

"Go/No Go"

- Go / No Go
- Approvals
- Funding
- Caveats
- Agreements, conditions and contracting

Assess Progress

- Executive support
- Project reviews
- Operational reviews
- Monitor financials

Explore /
Generate
Idea

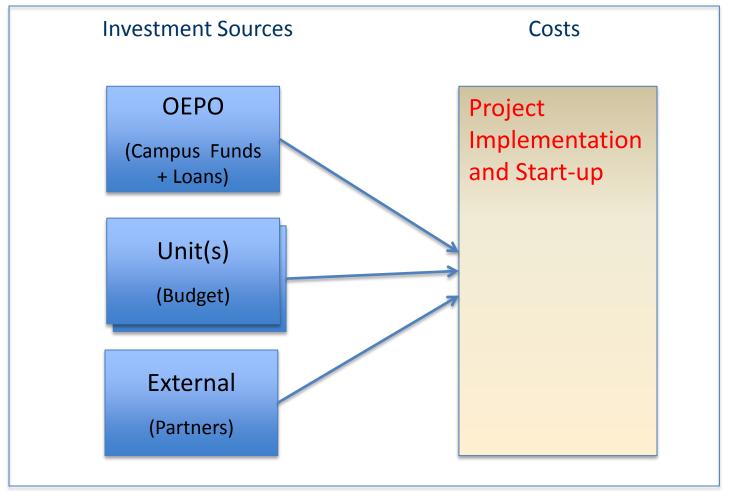
Optimize /
Design
Offering

Create Plan

Make Decision

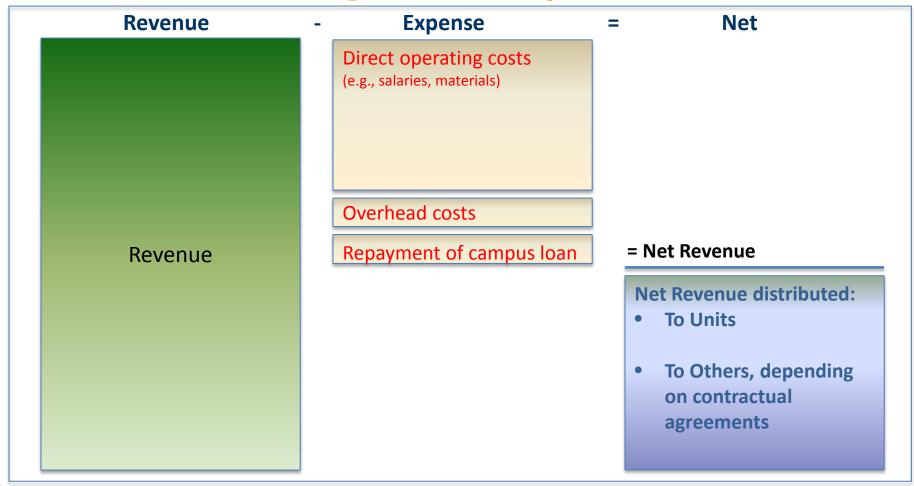
Deliver & Monitor

Investment Funding Model Project Start-up / Investment Period





Revenue Model Revenue Generation Operations: Project View





Ideas and Projects in the Pipeline

Approved

Project Name	Contact
Wurster Hall Café	Jennifer Wolch
Cal Performances Ticket Sales System	Matias Tarnopolsky

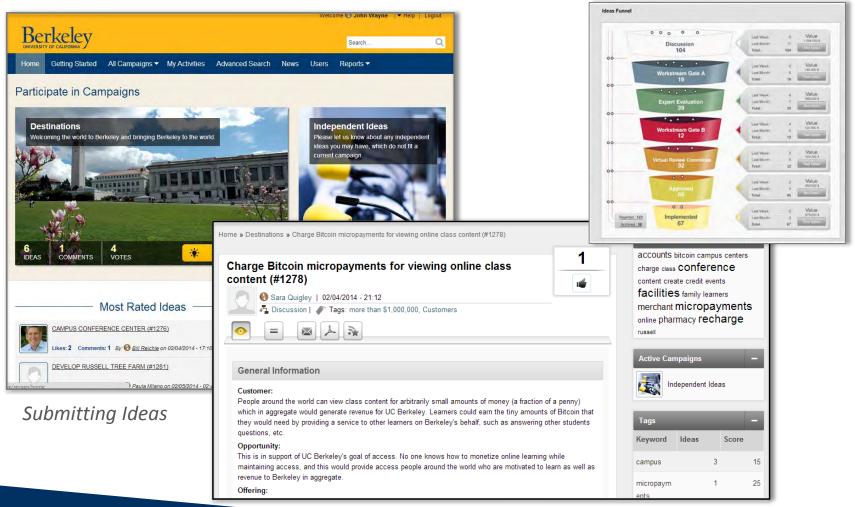
Ideas in Discussion

Project Name	Contact
Ophthalmic Surgical Center	School of Optometry
CEP College Advising Curriculum	Gail Kaufman
Jazzee Admissions Software	Corinne Kosmitzki
Law School Online Program	Patricia Donnelly
B2H – Rec Sports Administration	Mike Weinberger



Ideaction online innovation platform

Reporting







Let's get started building on ideas...

Our goal today is divergent thinking – developing and expanding on ideas. Four ways you can give feedback to an idea:

- 1. What I like about your idea is...
- 2. To grow your idea, you might consider...
- 3. How would you make that a revenue-generating idea?
- 4. How could we make your idea ten times bigger?



Two Ideas

Semester Abroad in Silicon Valley

submitted by Aisling Scott, PhD candidate in Haas School of Business

Establish an internship program for current Cal students to live and intern in the Silicon Valley with innovative firms for one semester.

Hungry Bear Dinners

submitted by LeNorman Strong, Assoc. Vice Chancellor, Housing & Dining

Cal Dining proposes to prepare and package ready-to-eat dinners for Cal faculty and staff to pick-up on the way home.



For further information,

or to get started with your revenue generating idea,

please contact:

Peggy Huston: phuston@berkeley.edu

Bill Reichle: wreichle@berkeley.edu

OE Program Office: OEProgramOffice@berkeley.edu

